UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 8-K
CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934
July 27, 2011
Date of Report (Date of earliest event reported)

## QUAKER CHEMICAL CORPORATION

(Exact name of Registrant as specified in its charter)

Commission File Number 001-12019

## PENNSYLVANIA

(State or other jurisdiction of incorporation or organization)

No. 23-0993790
(I.R.S. Employer

Identification No.)

## One Quaker Park

901 E. Hector Street
Conshohocken, Pennsylvania 19428
(Address of principal executive offices) (Zip Code)
(610) 832-4000
(Registrant's telephone number, including area code)

## Not Applicable

(Former name or former address, if changed since last report)
Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## INFORMATION TO BE INCLUDED IN THE REPORT

## Item 2.02. Results of Operations and Financial Condition.

On July 27, 2011 , Quaker Chemical Corporation announced its results of operations for the second quarter ended June 30, 2011, in a press release, the text of which is included as Exhibit 99.1 hereto. Supplemental information related to the same period is also included as Exhibit 99.2 hereto.

## Item 9.01. Financial Statements and Exhibits.

The following exhibits are included as part of this report:

## Exhibit No.

99.1 Press Release of Quaker Chemical Corporation dated July 27, 2011.
99.2 Supplemental Information related to second quarter ended June 30, 2011.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## QUAKER CHEMICAL CORPORATION <br> Registrant

Date: July 27, 2011
By: /s/ Mark A. Featherstone
Mark A. Featherstone
Vice President and
Chief Financial Officer

For Release: NEWS

Contact:
Mark A. Featherstone Vice President and Chief Financial Officer 610-832-4160

## QUAKER CHEMICAL CORPORATION ANNOUNCES SECOND QUARTER 2011 RESULTS

- $\quad$ Record quarterly sales
- $\quad$ Net income up
- $\quad$ Gross margin impacted by escalating raw material costs
- $\quad$ Equity offering completed in May

July 27, 2011
CONSHOHOCKEN, PA - Quaker Chemical Corporation (NYSE:KWR) today announced net sales of \$167.8 million for the second quarter of 2011, compared to net sales of $\$ 136.0$ million for the second quarter of 2010 . Net income was $\$ 9.8$ million in the second quarter of 2011 , or earnings per diluted share of $\$ 0.79$, compared to net income of $\$ 9.2$ million, or earnings per diluted share of $\$ 0.80$, for the second quarter of 2010 . For the first half of 2011 , the Company reported net sales of $\$ 327.7$ million and net income of $\$ 20.4$ million, compared to net sales of $\$ 264.3$ million and net income of $\$ 18.6$ million in the first half of 2010 .

Michael F. Barry, Chairman, Chief Executive Officer and President, commented, "We are pleased with our second quarter results, especially in light of a challenging raw material environment. While we continued to implement price increases in the second quarter to help offset higher raw material costs, raw materials also continued to escalate. We are taking additional pricing actions in the third quarter as part of our efforts to restore margins to historically acceptable levels."

Mr. Barry continued, "In the second half of 2011 , we see some potential demand uncertainty in markets such as China, India, and Brazil as their governments try to manage inflation. However, over the next several years, we still believe these markets will have strong growth especially for our key steel and automotive markets, and we are continuing to invest in additional resources in these areas. Despite the uncertainties in the raw material markets and global economies, our overall view for 2011 is unchanged as we expect to build upon the profitability we achieved in 2010 . In addition, our recent stock offering has increased our financial flexibility to take advantage of growth opportunities, such as the recent acquisition of our partners' remaining interest in our Mexican affiliate. With our leadership positions in both the emerging and mature markets, combined with both organic and external growth opportunities, I am confident in our prospects for 2011 and beyond."

## Second Quarter 2011 Summary

Net sales for the second quarter of 2011 were $\$ 167.8$ million, an increase of $23 \%$ from the second quarter of 2010 . Product volumes were higher by approximately $5 \%$, primarily due to acquisitions. Selling prices and mix increased revenues by approximately $11 \%$, as the Company continues to implement price increases across the globe to help offset higher raw material costs. Foreign exchange rates also increased revenues by approximately $7 \%$.

Gross profit increased by approximately $\$ 5.2$ million, or $11 \%$, from the second quarter of 2010 , but gross margin decreased from $35.7 \%$ in the second quarter of 2010 to $32.0 \%$ in the second quarter of 2011 . The pace of raw material price increases continued to rapidly escalate from the first quarter of 2011 . The Company continues to implement price increases to help restore margins.

Selling, general and administrative expenses ("SG\&A") increased approximately $\$ 3.7$ million compared to the second quarter of 2010 . Higher selling costs on increased business activity, acquisition-related activity and foreign exchange rate

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translation accounted for the majority of the increase. In addition, higher inflationary and other costs were offset by lower incentive compensation. SG\&A as a percentage of sales decreased to $23.1 \%$ in the second quarter of 2011 from $25.8 \%$ in the second quarter of 2010 .

Other income decreased in the second quarter of 2011 primarily due to larger foreign exchange gains in the second quarter of 2010 . Net interest expense decreased primarily due to lower average borrowings as a result of the use of the net cash proceeds from the Company's second quarter equity offering, to repay a portion of the Company's revolving credit line.

## Year-to-Date Summary

Net sales for the first half of 2011 were $\$ 327.7$ million, an increase of $24 \%$ from $\$ 264.3$ million in the first half of 2010 . Product volumes were higher by approximately $11 \%$, including the effects of acquisitions. Selling prices and mix increased revenues by approximately $9 \%$, as the Company continues to implement price increases to help offset higher raw material costs. Foreign exchange rates also increased revenues by approximately $4 \%$.

Gross profit increased by approximately $\$ 10.6$ million, or $11 \%$, from the first half of 2010 , but gross margin decreased from $36.3 \%$ in the first half of 2010 to $32.5 \%$ in the first half of 2011 , as raw material costs have continued to escalate. The Company continues to implement price increases to help restore margins.

SG\&A increased approximately $\$ 8.7$ million compared to the first half of 2010 . Higher selling costs on increased business activity, acquisition-related activity and foreign exchange rate translation accounted for approximately $64 \%$ of the increase. Higher inflationary and other costs partially offset by lower incentive compensation accounted for the remainder of the increase. SG\&A as a percentage of sales decreased to $23.6 \%$ in the first half of 2011 from $26.0 \%$ in the first half of 2010 .

Net interest expense decreased due to lower interest rates and lower average borrowings. Other income decreased due to higher foreign exchange gains in the first half of 2010. Equity in net income of associated companies increased compared to the first half of 2010 as the prior year reflected a charge of approximately $\$ 0.03$ per diluted share related to the first quarter 2010 devaluation of the Venezuelan Bolivar Fuerte.

The Company's first half 2011 tax rate of $25.7 \%$ was lower than the 2010 first half effective tax rate of $27.3 \%$ due to the higher utilization of previously unbenefited foreign tax credits. Each period reflects the derecognition of uncertain tax positions due to the expiration of applicable statutes of limitations for certain tax years of approximately $\$ 0.11$ per diluted share. The Company has experienced and expects to further experience volatility in its quarterly effective tax rates due to the varying timing of tax audits and the expiration of applicable statutes of limitations as they relate to uncertain tax positions.

## Balance Sheet and Cash Flow Items

The Company completed an equity offering of approximately 1.3 million shares in the second quarter of 2011, resulting in approximately $\$ 48.1$ million of net cash proceeds which were used to repay a portion of its revolving credit line. The second quarter 2011 earnings per diluted share of $\$ 0.79$ reflects an approximate $\$ 0.04$ dilutive effect as a result of this equity offering. Operating cash flow of $\$ 7.3$ million was generated in the second quarter of 2011 , led by the Company's second quarter net income, which was partially offset by higher working capital investment and other items.

## Recent Developments

In July 2011, the Company purchased the remaining ownership interest of its Mexican equity affiliate. Cash consideration of $\$ 10.5$ million was paid for the $60 \%$ interest not previously owned by Quaker, with an additional $\$ 2.0$ million payable in July 2012, subject to certain conditions. As part of the acquisition, Quaker will record a one-time gain in the third quarter of 2011 , representing a revaluation of its existing ownership interest in this affiliate.

## Forward-Looking Statements

This release contains forward-looking statements that are subject to certain risks and uncertainties that could cause actual results to differ materially from those projected in such statements. A major risk is that the Company's demand is largely derived from the demand for its customers' products, which subjects the Company to downturns in a customer's business and unanticipated customer production shutdowns. Other major risks and uncertainties include, but are not limited to, significant increases in raw material costs, customer financial stability, worldwide economic and political conditions, foreign currency fluctuations, and future terrorist attacks such as those that occurred on September 11, 2001. Other factors could also adversely affect us. Therefore, we caution you not to place undue reliance on our forward-looking statements. This discussion is provided as permitted by the Private Securities Litigation Reform Act of 1995.

## Conference Call

As previously announced, Quaker Chemical's investor conference call to discuss second quarter results is scheduled for July 28, 2011 at 8:30 a.m. (ET). A live webcast of the conference call, together with supplemental information, can be accessed through the Company's Investor Relations Web site at http://www.quakerchem.com. You can also access the conference call by dialing 877-269-7756.

## About Quaker

Quaker Chemical Corporation is a leading global provider of process chemicals, chemical specialties, services, and technical expertise to a wide range of industries - including steel, aluminum, automotive, mining, aerospace, tube and pipe, coatings and construction materials. Our products, technical solutions and chemical management services enhance our customers' processes, improve their product quality and lower their costs. Quaker's headquarters is located near Philadelphia in Conshohocken, Pennsylvania.

## Quaker Chemical Corporation

## Condensed Consolidated Statement of Income (Dollars in thousands, except per share data)

|  | (Unaudited) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended June 30, |  |  |  | Six Months Ended June 30, |  |  |  |
|  | 2011 |  | 2010 |  | 2011 |  | 2010 |  |
| Net sales | \$ | 167,792 | \$ | 135,991 | \$ | 327,657 | \$ | 264,311 |
| Cost of goods sold |  | 114,026 |  | 87,460 |  | 221,157 |  | 168,440 |
| Gross profit |  | 53,766 |  | 48,531 |  | 106,500 |  | 95,871 |
| \% |  | 32.0\% |  | 35.7\% |  | 32.5\% |  | 36.3\% |
| Selling, general and administrative expenses |  | 38,825 |  | 35,118 |  | 77,459 |  | 68,787 |
| Operating income |  | 14,941 |  | 13,413 |  | 29,041 |  | 27,084 |
| \% |  | 8.9\% |  | 9.9\% |  | 8.9\% |  | 10.2\% |
| Other income, net |  | 791 |  | 1,123 |  | 1,330 |  | 1,886 |
| Interest expense, net |  | (929) |  | $(1,043)$ |  | $(1,875)$ |  | $(2,170)$ |
| Income before taxes and equity in net income of associated companies |  | 14,803 |  | 13,493 |  | 28,496 |  | 26,800 |
| Taxes on income before equity in net income of associated companies |  | 4,499 |  | 4,143 |  | 7,321 |  | 7,324 |
| Income before equity in net income of associated companies |  | 10,304 |  | 9,350 |  | 21,175 |  | 19,476 |
| Equity in net income of associated companies |  | 251 |  | 384 |  | 610 |  | 295 |
| Net income |  | 10,555 |  | 9,734 |  | 21,785 |  | 19,771 |
| Less: Net income attributable to noncontrolling interest |  | 714 |  | 581 |  | 1,344 |  | 1,199 |
| Net income attributable to Quaker Chemical Corporation | \$ | 9,841 | \$ | 9,153 | \$ | 20,441 | \$ | 18,572 |
| \% |  | 5.9\% |  | 6.7\% |  | 6.2\% |  | 7.0\% |
| Per share data: |  |  |  |  |  |  |  |  |
| Net income attributable to Quaker Chemical Corporation |  |  |  |  |  |  |  |  |
| Common Shareholders - basic | \$ | 0.80 | \$ | 0.82 | \$ | 1.72 | \$ | 1.66 |
| Net income attributable to Quaker Chemical Corporation Common Shareholders- diluted | \$ | 0.79 | \$ | 0.80 | \$ | 1.69 | \$ | 1.64 |

## Ouaker Chemical Corporation

## Condensed Consolidated Balance Sheet

## (Dollars in thousands, except par value and share amounts)

|  | (Unaudited) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2011 |  | $\begin{gathered} \text { December 31, } \\ 2010 \\ \hline \end{gathered}$ |  |
| ASSETS |  |  |  |  |
| Current assets |  |  |  |  |
| Cash and cash equivalents | \$ | 23,541 | \$ | 25,766 |
| Accounts receivable, net |  | 137,402 |  | 116,266 |
| Inventories, net |  | 76,699 |  | 60,841 |
| Prepaid expenses and other current assets |  | 16,032 |  | 12,609 |
| Total current assets |  | 253,674 |  | 215,482 |
|  |  |  |  |  |
| Property, plant and equipment, net |  | 79,705 |  | 76,535 |
| Goodwill |  | 55,282 |  | 52,758 |
| Other intangible assets, net |  | 23,127 |  | 24,030 |
| Investments in associated companies |  | 9,407 |  | 9,218 |
| Deferred income taxes |  | 25,784 |  | 28,846 |
| Other assets |  | 43,840 |  | 42,561 |
| Total assets | \$ | $\stackrel{\text { 490,819 }}{ }$ | \$ | 449,430 |
|  |  |  |  |  |
| LIABILITIES AND EQUITY |  |  |  |  |
|  |  |  |  |  |
| Current liabilities |  |  |  |  |
| Short-term borrowings and current portion of long-term debt | \$ | 836 | \$ | 890 |
| Accounts and other payables |  | 79,465 |  | 63,893 |
| Accrued compensation |  | 11,026 |  | 17,140 |
| Other current liabilities |  | 19,808 |  | 19,268 |
| Total current liabilities |  | 111,135 |  | 101,191 |
| Long-term debt |  | 33,628 |  | 73,855 |
| Deferred income taxes |  | 6,817 |  | 6,108 |
| Other non-current liabilities |  | 77,534 |  | 81,177 |
| Total liabilities |  | 229,114 |  | 262,331 |
|  |  |  |  |  |
| Equity |  |  |  |  |
| Common stock, \$1 par value; authorized 30,000,000 shares; issued 12,823,294 shares |  | 12,823 |  | 11,492 |
| Capital in excess of par value |  | 87,249 |  | 38,275 |
| Retained earnings |  | 158,998 |  | 144,347 |
| Accumulated other comprehensive loss |  | $(5,507)$ |  | $(13,736)$ |
| Total Quaker shareholders' equity |  | 253,563 |  | 180,378 |
| Noncontrolling interest |  | 8,142 |  | 6,721 |
| Total equity |  | 261,705 |  | 187,099 |
| Total liabilities and equity | \$ | 490,819 | \$ | 449,430 |

## Quaker Chemical Corporation

## Condensed Consolidated Statement of Cash Flows For the six months ended June 30 , (Dollars in thousands)

|  | (Unaudited) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  | 2010 |  |
| Cash flows from operating activities |  |  |  |  |
| Net income | \$ | 21,785 | \$ | 19,771 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation |  | 5,405 |  | 5,068 |
| Amortization |  | 973 |  | 462 |
| Equity in undistributed earnings of associated companies, net of dividends |  | (32) |  | (233) |
| Deferred compensation and other, net |  | 4,162 |  | (357) |
| Stock-based compensation |  | 1,854 |  | 1,663 |
| Gain on disposal of property, plant and equipment |  | (78) |  | (22) |
| Insurance settlement realized |  | (864) |  | (772) |
| Pension and other postretirement benefits |  | $(4,168)$ |  | $(2,227)$ |
| Increase (decrease) in cash from changes in current assets and current liabilities, net of acquisitions: |  |  |  |  |
| Accounts receivable |  | $(17,392)$ |  | $(10,645)$ |
| Inventories |  | $(13,986)$ |  | $(7,181)$ |
| Prepaid expenses and other current assets |  | $(4,029)$ |  | $(1,641)$ |
| Accounts payable and accrued liabilities |  | 6,537 |  | 6,409 |
| Net cash provided by operating activities |  | 167 |  | 10,295 |
|  |  |  |  |  |
| Cash flows from investing activities |  |  |  |  |
| Capital expenditures |  | $(6,641)$ |  | $(3,468)$ |
| Payments related to acquisitions |  | (717) |  | - |
| Proceeds from disposition of assets |  | 221 |  | 59 |
| Insurance settlement received and interest earned |  | 42 |  | 5,070 |
| Change in restricted cash, net |  | 822 |  | $(1,940)$ |
| Net cash used in investing activities |  | $(6,273)$ |  | (279) |
|  |  |  |  |  |
| Cash flows from financing activities |  |  |  |  |
| Net increase in short-term borrowings |  | - |  | 1,263 |
| Repayments of long-term debt |  | $(40,402)$ |  | $(2,614)$ |
| Dividends paid |  | $(5,413)$ |  | $(5,119)$ |
| Stock options exercised, other |  | 146 |  | 1,663 |
| Excess tax benefit related to stock option exercises |  | 162 |  | 1,236 |
| Proceeds from sale of common stock, net of related expenses |  | 48,143 |  | - |
| Net cash provided by (used in) financing activities |  | 2,636 |  | $(3,571)$ |
|  |  |  |  |  |
| Effect of exchange rate changes on cash |  | 1,245 |  | $(3,890)$ |
| Net (decrease) increase in cash and cash equivalents |  | $(2,225)$ |  | 2,555 |
| Cash and cash equivalents at the beginning of the period |  | 25,766 |  | 25,051 |
| Cash and cash equivalents at the end of the period | \$ | 23,541 | \$ | 27,606 |



# Quaker Chemical Corporation Investor Conference Call July 28, 2011 

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## Risk and Uncertainties Statement

## Regulation G

The attached charts include Company information that does not conform to generally accepted accounting principles (GAAP). Management believes that an analysis of this data is meaningful to investors because it provides insight with respect to ongoing operating results of the Company and allows investors to better evaluate the financial results of the Company. These measures should not be viewed as an alternative to GAAP measures of performance. Furthermore, these measures may not be consistent with similar measures provided by other Companies.

This data should be read in conjunction with the Company's second quarter earnings news release dated July 27, 2011, which has been furnished to the SEC on Form 8-K, and the Company's Form 10-Q for the quarterly period ended June 30, 2011, which has been filed with the SEC.

## Forward-Looking Statements

This presentation may contain forward-looking statements that are subject to certain risks and uncertainties that could cause actual results to differ materially from those projected in such statements. A major risk is that the Company's demand is largely derived from the demand for its customers' products, which subjects the Company to downturns in a customer's business and unanticipated customer production shutdowns. Other major risks and uncertainties include, but are not limited to, significant increases in raw material costs, customer financial stability, worldwide economic and political conditions, foreign currency fluctuations, and future terrorist attacks such as those that occurred on September 11, 2001. Other factors could also adversely affect us. Therefore, we caution you not to place undue reliance on our forwardlooking statements. This discussion is provided as permitted by the Private Securities Litigation Reform Act of 1995.

## $2^{\text {nd }}$ Quarter 2011 Results

> Record quarterly sales of \$167.8 MM, up 23\% from 2Q 2010, with product volume up $5 \%$, primarily due to acquisitions
> Net income up \$0.7 MM from 2Q 2010, despite escalating raw material prices. Diluted EPS of $\$ 0.79$ in 2Q 2011 vs. EPS of $\$ 0.80$ for 2Q 2010, reflecting $\$ 0.04$ dilutive impact of recent equity offering.
$>$ Gross margin of $32.0 \%$ vs. $35.7 \%$ in 2Q 2010 and $33.0 \%$ in 1Q 2011, due to higher raw material costs outpacing pricing actions. Additional 2011 pricing actions planned.
$>$ SG\&A as a percentage of sales decreased to $23.1 \%$ from $25.8 \%$ in 2Q 2010 and $24.2 \%$ in 1Q 2011
$>$ Equity offering raised net cash proceeds of $\$ 48.1$ million, used to reduce credit facility borrowings and increase financial flexibility
> Acquired partners' remaining ownership interest in Mexican affiliate in early 3Q 2011

## Outlook

## Short-term

> Some demand uncertainty with recent interest rate increases in China, India and Brazil
> Additional price increases scheduled in 3Q as part of effort to restore margins but raw materials remain a challenge
$>$ Helping to offset these uncertainties are new business gained and growth from recent acquisitions
> Continued goal to build upon the record profits achieved in 2010

## Longer-term

> Good growth prospects as Europe and U.S. markets continue to recover and emerging markets continue strong growth

## Chart 1

## Annualized Run Rate of Adjusted EBITDA



Note: Excludes restructuring, CEO transition costs, equity affiliate out-of-period charge and non-income tax contingency charge. Annualized EBITDA is latest quarter's EBITDA multiplied by 4.

Current EBITDA Run Rate Highest In Quaker History

Chart 2

## Product Volume by Quarter



## Chart 3

NA Steel Market Data


## Summary

$>$ Record quarter for sales and EBITDA
> Balance sheet continues to be strong and liquidity further improved with 2Q 2011 equity offering
> Positioned for good growth over next several years in both emerging and mature markets

- Emerging markets - well positioned in BRIC (Brazil, Russia, India \& China) to take advantage of strong growth
- Mature Markets - Steel and auto markets expected to have above normal growth as industries gradually rebound
> Further pricing actions scheduled for implementation during Q3


## Reconciliation of Annualized Run Rate of Adjusted EBITDA

|  | Q3 2008 | Q4 2008 | 212009 | Q2 2009 | Q3 2009 | Q4 2009 | Q1 2010 | Q2 2010 | Q3 2010 | Q4 2010 | Q1 2011 | Q2 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income (loss) attributable to Quaker |  |  |  |  |  |  |  |  |  |  |  |  |
| Add / (subtract): |  |  |  |  |  |  |  |  |  |  |  |  |
| Depreciation | 2,822 | 2,600 | 2,458 | 2,343 | 2,147 | 2,577 | 2,593 | 2,475 | 2,380 | 2,419 | 2,656 | 2,749 |
| Amortization | 300 | 271 | 257 | 265 | 275 | 281 | 254 | 208 | 274 | 252 | 486 | 487 |
| Interest Expense | 1,330 | 1,423 | 1,242 | 1,538 | 1,356 | 1,397 | 1,311 | 1,386 | 1,345 | 1,183 | 1,218 | 1,200 |
| Taxes on income | 967 | (871) | (251) | 1,567 | 2,747 | 3,002 | 3,181 | 4,143 | 1,661 | 3,631 | 2,822 | 4,499 |
| Restructuring and related activities | - | 2,916 | 2,289 | - | - | - | - | - | - | - | - | - |
| Non-Income tax contingency charge | - | - | - | - | - | - | - | - | 3,581 | 551 | - | - |
| Mexcio Out-of-Period charge | - | - | - | - | - | - | - | - | - | 564 | - | - |
| CEO transition costs | 1,625 | - | - | 1,193 | 1,250 | - | - | - | 1,317 | - | - | - |
| Adjusted Quarterly EBITDA | 11,484 | 3,617 | 5,997 | 10,140 | 12,827 | 15,189 | 16,758 | 17,365 | 16,898 | 15,495 | 17,782 | 18,776 |
| Multiply by 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Annualized Run Rate of Adjusted EBITDA | 45,936 | 14,468 | 23,988 | 40,560 | 51,308 | 60,756 | 67,032 | 69,460 | 67,592 | 61,980 | 71,128 | 75,104 |

