

NEWS

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For Release: Immediate

QUAKER HOUGHTON ANNOUNCES THIRD QUARTER 2022 RESULTS

- Net sales of \$492.2 million increased 10% compared to Q3'21 driven by higher selling prices
- Reported net income of \$25.9 million and earnings per diluted share of \$1.44
- Non-GAAP net income of \$31.2 million and non-GAAP earnings per diluted share of \$1.74
- Delivered \$70.3 million of adjusted EBITDA, a 6% increase compared to \$66.2 million in Q3'21
- Sequential margin improvement as we executed on our value-based pricing initiatives

November 3, 2022

CONSHOHOCKEN, PA – Quaker Houghton (“the Company”) (NYSE: KWR), the global leader in industrial process fluids, today announced its third quarter 2022 results.

| (\$ in millions, except per share data) | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|-------------------------------------|----------|------------------------------------|------------|
| | 2022 | 2021 | 2022 | 2021 |
| Net sales | \$ 492.2 | \$ 449.1 | \$ 1,458.8 | \$ 1,314.1 |
| Net income attributable to Quaker Chemical Corporation | 25.9 | 31.1 | 60.0 | 103.2 |
| Earnings per diluted share attributable to Quaker Chemical Corporation | 1.44 | 1.73 | 3.35 | 5.76 |
| Non-GAAP net income * | 31.2 | 29.4 | 80.3 | 99.8 |
| Non-GAAP earnings per diluted share * | 1.74 | 1.63 | 4.48 | 5.56 |
| Adjusted EBITDA * | 70.3 | 66.2 | 189.2 | 213.4 |

* Refer to the Non-GAAP Measures and Reconciliations section below for additional information

Third Quarter 2022 Consolidated Results

Third quarter 2022 net sales were \$492.2 million, an increase of 10% compared to \$449.1 million in the prior year quarter primarily due to an increase in selling price and product mix of approximately 25% and additional net sales from acquisitions of 1%, partially offset by a 9% decrease in organic sales volumes and a 7% unfavorable impact from foreign currency translation. The increase in selling price and product mix was primarily attributable to double-digit price increases in all segments implemented to offset raw material and other cost inflation. The decline in organic sales volumes was primarily attributable to softer market conditions, particularly in Europe and Asia/Pacific, the wind-down of the tolling agreement for products previously divested related to the Quaker Houghton combination and the impact of the war in Ukraine.

The Company generated net income in the third quarter of 2022 of \$25.9 million or \$1.44 per diluted share, compared to the prior year quarter net income of \$31.1 million or \$1.73 per diluted share. Excluding non-recurring and non-core items in each period, the Company's third quarter of 2022 non-GAAP earnings per diluted share were \$1.74 compared to \$1.63 in the prior year quarter. The Company's third quarter of 2022 adjusted EBITDA of \$70.3 million increased approximately 6% compared to \$66.2 million in the third quarter of 2021, primarily due to an increase in net sales and an improvement in gross margins compared to the prior year period.

Andy Tometich, Chief Executive Officer and President, commented, “I am pleased with the performance in the third quarter against a continued challenging macroeconomic backdrop and significant foreign currency headwinds. We executed on our value-based pricing actions, realizing 25% year-over-year pricing gains, remained vigilant on costs, and drove an improvement in our margins. Volumes were impacted by a softer end market environment, primarily in Europe and China, however we have continued to deliver above market growth in 2022 through net new business wins by demonstrating the value of our products and services.

Looking ahead, we expect the current uneven demand environment and seasonal demand trends to weigh on our end markets in the fourth quarter. We expect to deliver sequential margin expansion in the fourth quarter of 2022 as we continue to work to return to pre-pandemic margin levels. We remain focused on improving our profitability through additional pricing and cost controls and simplifying our operating model to align with the macroeconomic environment, while continuing to prioritize new business wins.

The resilience of our business is evident, and our differentiated customer intimate model is core to our strategy. Importantly, we will continue to invest in our strategic growth initiatives and advance our global efficiency measures to maximize the benefit of our expertise and scale and better position the Company to drive long-term profitable growth.”

Third Quarter 2022 Segment Results

The Company’s third quarter 2022 operating performance of each of its four reportable operating segments: (i) Americas; (ii) Europe, Middle East and Africa (“EMEA”); (iii) Asia/Pacific; and (iv) Global Specialty Businesses, are further described below.

| | Three Months Ended | | Nine Months Ended | |
|------------------------------------|--------------------|----------|-------------------|----------|
| | September 30, | | September 30, | |
| Net Sales* | 2022 | 2021 | 2022 | 2021 |
| Americas | \$ 186.5 | \$ 150.8 | \$ 513.4 | \$ 425.3 |
| EMEA | 113.4 | 122.2 | 362.1 | 365.5 |
| Asia/Pacific | 91.2 | 98.7 | 295.3 | 286.9 |
| Global Specialty Businesses | 101.1 | 77.4 | 288.0 | 236.4 |
| Segment operating earnings* | | | | |
| Americas | \$ 45.0 | \$ 31.3 | \$ 108.0 | \$ 97.2 |
| EMEA | 9.9 | 20.2 | 39.9 | 68.8 |
| Asia/Pacific | 23.3 | 23.3 | 67.5 | 74.0 |
| Global Specialty Businesses | 30.7 | 20.7 | 83.6 | 69.0 |

* Refer to the Segment Measures and Reconciliations section below for additional information

The Americas and Global Specialty Businesses delivered double-digit year-over-year sales growth in the third quarter of 2022 driven by double-digit increases in selling price and product mix. EMEA and Asia/Pacific also benefitted from double-digit increases in selling price and product mix, however this was offset by a significant foreign currency translation headwind in EMEA that also impacted Asia/Pacific and Global Specialties Businesses. Global Specialty Businesses delivered a double-digit increase in organic sales volumes, compared to the prior year quarter, while the other segments organic sales volumes were adversely impacted by the factors described above for consolidated results. Operating earnings from the Americas and Global Specialty Businesses increased compared to the prior year quarter driven by the net sales growth and an improvement in margins. Asia/Pacific operating earnings were in-line with the prior year quarter due to an improvement in margins which offset the decline in net sales whereas EMEA operating earnings declined due to softer market conditions and continued cost inflation which further impacted margins.

All four segments benefitted from increases in selling price and product mix compared to the second quarter of 2022, as we continued to work with customers to implement our value-based pricing initiatives. Organic sales volumes increased compared to the second quarter of 2022 in the Americas and Global Specialty Businesses but declined in Asia/Pacific and EMEA, primarily due to softer market conditions as well as lower sales volumes attributable to the war in Ukraine, and the Company’s ongoing value-based pricing initiatives, partially offset by net new business wins. All segments were also unfavorably impacted by foreign currency translation.

Cash Flow and Liquidity Highlights

The Company had a net operating cash outflow of \$17.9 million during the third quarter of 2022, bringing the year-to-date net operating cash outflow to \$26.3 million, compared to a net operating cash inflow of \$2.5 million during the nine months ended September 30, 2021. The net operating cash outflow year-over-year reflects lower year-to-date operating performance in 2022 compared to 2021 as well as continued working capital investments, primarily related to higher accounts receivable due to year-over-year increases in net sales, higher inventory due to higher raw material costs as well as lower levels of accounts payable due to quarterly timing differences year-over-year.

As of September 30, 2022, the Company's total gross debt was \$954.1 million, and its cash and cash equivalents was \$138.9 million. The Company's net debt was approximately \$815.2 million, and its net debt divided by its trailing twelve months adjusted EBITDA was approximately 3.3x.

Non-GAAP Measures and Reconciliations

The information included in this press release includes non-GAAP (unaudited) financial information that includes EBITDA, adjusted EBITDA, adjusted EBITDA margin, non-GAAP operating income, non-GAAP operating margin, non-GAAP net income and non-GAAP earnings per diluted share. The Company believes these non-GAAP financial measures provide meaningful supplemental information as they enhance a reader's understanding of the financial performance of the Company, are indicative of future operating performance of the Company, and facilitate a comparison among fiscal periods, as the non-GAAP financial measures exclude items that are not indicative of future operating performance or not considered core to the Company's operations. Non-GAAP results are presented for supplemental informational purposes only and should not be considered a substitute for the financial information presented in accordance with GAAP.

The Company presents EBITDA which is calculated as net income attributable to the Company before depreciation and amortization, interest expense, net, and taxes on income before equity in net (loss) income of associated companies. The Company also presents adjusted EBITDA which is calculated as EBITDA plus or minus certain items that are not indicative of future operating performance or not considered core to the Company's operations. In addition, the Company presents non-GAAP operating income which is calculated as operating income plus or minus certain items that are not indicative of future operating performance or not considered core to the Company's operations. Adjusted EBITDA margin and non-GAAP operating margin are calculated as the percentage of adjusted EBITDA and non-GAAP operating income to consolidated net sales, respectively. The Company believes these non-GAAP measures provide transparent and useful information and are widely used by investors, analysts, and peers in our industry as well as by management in assessing the operating performance of the Company on a consistent basis.

Additionally, the Company presents non-GAAP net income and non-GAAP earnings per diluted share as additional performance measures. Non-GAAP net income is calculated as adjusted EBITDA, defined above, less depreciation and amortization, interest expense, net, and taxes on income before equity in net (loss) income of associated companies, in each case adjusted, as applicable, for any depreciation, amortization, interest or tax impacts resulting from the non-core items identified in the reconciliation of net income attributable to the Company to adjusted EBITDA. Non-GAAP earnings per diluted share is calculated as non-GAAP net income per diluted share as accounted for under the "two-class share method." The Company believes that non-GAAP net income and non-GAAP earnings per diluted share provide transparent and useful information and are widely used by investors, analysts, and peers in our industry as well as by management in assessing the operating performance of the Company on a consistent basis.

As it relates to 2022 projections for the Company as well as other forward-looking information described further above, the Company has not provided guidance for comparable GAAP measures or a quantitative reconciliation of forward-looking non-GAAP financial measures to the most directly comparable U.S. GAAP measure because it is unable to determine with reasonable certainty the ultimate outcome of certain significant items necessary to calculate such measures without unreasonable effort. These items include, but are not limited to, certain non-recurring or non-core items the Company may record that could materially impact net income, as well as the impact

of COVID-19. These items are uncertain, depend on various factors, and could have a material impact on the U.S. GAAP reported results for the guidance period.

The Company's reference to trailing twelve months adjusted EBITDA within this press release refers to the twelve month period ended September 30, 2022 adjusted EBITDA of \$250.0 million, which includes (i) the nine months ended September 30, 2022 adjusted EBITDA of \$189.2 million, as presented in the non-GAAP reconciliations below, and (ii) the twelve months ended December 31, 2021 adjusted EBITDA of \$274.1 million, as presented in the non-GAAP reconciliations included in the Company's fourth quarter and full year 2021 results press release dated February 24, 2022, less (iii) the nine months ended September 30, 2021 adjusted EBITDA of \$213.4 million, as presented in the non-GAAP reconciliations below.

Certain of the prior period non-GAAP financial measures presented in the following tables have been adjusted to conform with current period presentation. The following tables reconcile the Company's non-GAAP financial measures (unaudited) to their most directly comparable GAAP (unaudited) financial measures (dollars in thousands unless otherwise noted, except per share amounts):

Non-GAAP Operating Income and Margin Reconciliations

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|-------------------------------------|------------------|------------------------------------|-------------------|
| | 2022 | 2021 | 2022 | 2021 |
| Operating income | \$ 44,609 | \$ 36,010 | \$ 105,915 | \$ 119,720 |
| Combination, restructuring and other acquisition-related expenses (a) | 717 | 5,083 | 7,421 | 20,371 |
| Strategic planning and transformation expenses | 4,545 | — | 10,745 | — |
| Executive transition costs | 913 | 285 | 2,097 | 1,097 |
| Russia-Ukraine conflict related expenses | 88 | — | 2,183 | — |
| Facility remediation costs, net | — | 1,490 | — | 1,490 |
| Other charges | 70 | 320 | 546 | 613 |
| Non-GAAP operating income | <u>\$ 50,942</u> | <u>\$ 43,188</u> | <u>\$ 128,907</u> | <u>\$ 143,291</u> |
| Non-GAAP operating margin (%) | 10.3% | 9.6% | 8.8% | 10.9% |

EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin and Non-GAAP Net Income Reconciliations

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|-------------------------------------|------------------|------------------------------------|-------------------|
| | 2022 | 2021 | 2022 | 2021 |
| Net income attributable to Quaker Chemical Corporation | \$ 25,867 | \$ 31,058 | \$ 60,026 | \$ 103,243 |
| Depreciation and amortization (a)(b) | 19,908 | 21,542 | 61,491 | 66,334 |
| Interest expense, net | 8,389 | 5,637 | 20,228 | 16,725 |
| Taxes on income before equity in net (loss) income of associated companies (c) | 10,185 | 795 | 14,425 | 26,702 |
| EBITDA | \$ 64,349 | \$ 59,032 | \$ 156,170 | \$ 213,004 |
| Equity loss (income) in a captive insurance company | 174 | (108) | 2,199 | (4,071) |
| Combination, restructuring and other acquisition-related expenses (a) | 717 | 4,906 | 9,817 | 14,265 |
| Strategic planning and transformation expenses | 4,545 | — | 10,745 | — |
| Executive transition costs | 913 | 285 | 2,097 | 1,097 |
| Russia-Ukraine conflict related expenses | 88 | — | 2,183 | — |
| Facility remediation (recovery) costs, net | (1,104) | 2,019 | (1,104) | 2,019 |
| Brazilian non-income tax credits | — | — | — | (13,293) |
| Loss on extinguishment of debt | — | — | 6,763 | — |
| Other charges | 609 | 35 | 356 | 353 |
| Adjusted EBITDA | \$ 70,291 | \$ 66,169 | \$ 189,226 | \$ 213,374 |
| Adjusted EBITDA margin (%) | 14.3% | 14.7% | 13.0% | 16.2% |
| Adjusted EBITDA | \$ 70,291 | \$ 66,169 | \$ 189,226 | \$ 213,374 |
| Less: Depreciation and amortization - adjusted (a)(b) | 19,908 | 21,365 | 61,491 | 65,616 |
| Less: Interest expense, net | 8,389 | 5,637 | 20,228 | 16,725 |
| Less: Taxes on income before equity in net income of associated companies - adjusted (c) | 10,821 | 9,765 | 27,189 | 31,277 |
| Non-GAAP net income | \$ 31,173 | \$ 29,402 | \$ 80,318 | \$ 99,756 |

Non-GAAP Earnings per Diluted Share Reconciliations

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|-------------------------------------|----------------|------------------------------------|----------------|
| | 2022 | 2021 | 2022 | 2021 |
| GAAP earnings per diluted share attributable to Quaker Chemical Corporation common shareholders | \$ 1.44 | \$ 1.73 | \$ 3.35 | \$ 5.76 |
| Equity loss (income) in a captive insurance company per diluted share | 0.01 | (0.01) | 0.12 | (0.23) |
| Combination, restructuring and other acquisition-related expenses per diluted share (a) | 0.04 | 0.22 | 0.45 | 0.64 |
| Strategic planning and transformation expenses per diluted share | 0.19 | — | 0.46 | — |
| Executive transition costs per diluted share | 0.04 | 0.01 | 0.09 | 0.05 |
| Russia-Ukraine conflict related expenses per diluted share | 0.01 | — | 0.11 | — |
| Facility remediation (recovery) costs, net per diluted share | (0.05) | 0.09 | (0.05) | 0.09 |
| Brazilian non-income tax credits per diluted share | — | (0.04) | — | (0.48) |
| Loss on extinguishment of debt per diluted share | — | — | 0.29 | — |
| Other charges per diluted share | 0.04 | — | 0.03 | 0.02 |
| Impact of certain discrete tax items per diluted share | 0.02 | (0.37) | (0.37) | (0.29) |
| Non-GAAP earnings per diluted share | \$ 1.74 | \$ 1.63 | \$ 4.48 | \$ 5.56 |

- (a) The Company recorded \$0.2 million and \$0.7 million of accelerated depreciation expense related to the Quaker Houghton combination during the three and nine months ended September 30, 2021 all of which was recorded in cost of goods sold (“COGS”). These amounts recorded within COGS are included in the caption Combination, restructuring and other acquisition-related expenses in the reconciliation of Operating income to Non-GAAP operating income and GAAP earnings per diluted share attributable to Quaker Chemical Corporation common shareholders to Non-GAAP earnings per diluted share. In addition, the total amounts of such depreciation are included within the caption Depreciation and amortization in the reconciliation of Net income attributable to Quaker Chemical Corporation to Adjusted EBITDA; however, they are excluded in the reconciliation of Adjusted EBITDA to Non-GAAP net income. During the nine months ended September 30, 2022, the Company recorded expenses of \$2.4 million related to indemnification assets. During the nine months ended September 30, 2021, the Company recognized a gain of \$5.4 million associated with the sale of certain held-for-sale real property assets which was the result of the Company’s manufacturing footprint integration plan. These amounts were recorded within Other (expense) income, net and therefore are included in the caption Combination, restructuring and other acquisition-related expenses in the reconciliation of Net income attributable to Quaker Chemical Corporation to Adjusted EBITDA and GAAP earnings per diluted share attributable to Quaker Chemical Corporation common shareholders to Non-GAAP earnings per diluted share, however it is excluded in the reconciliation of Operating income to Non-GAAP operating income.
- (b) Depreciation and amortization for the three and nine months ended September 30, 2022 includes \$0.3 million and \$0.8 million, respectively, and for the three and nine months ended September 30, 2021 included \$0.3 million and \$0.9 million, respectively, of amortization expense recorded within equity in net income of associated companies in the Condensed Consolidated Statement of Income, which is attributable to the amortization of the fair value step up for the Company’s 50% interest in a Houghton joint venture in Korea as a result of required purchase accounting.
- (c) Taxes on income before equity in net (loss) income of associated companies – adjusted includes the Company’s tax expense adjusted for the impact of any current and deferred income tax expense (benefit), as applicable, of the reconciling items presented in the reconciliation of Net income attributable to Quaker Chemical Corporation to adjusted EBITDA, above, determined utilizing the applicable rates in the taxing jurisdictions in which these adjustments occurred, subject to deductibility. This caption also includes the impact of specific tax charges and benefits in the three and nine months ended September 30, 2022 and 2021, which the Company does not consider core or indicative of future performance.

Segment Measures and Reconciliations

The Company’s operating segments, which are consistent with its reportable segments, reflect the structure of the Company’s internal organization, the method by which the Company’s resources are allocated and the manner by which the chief operating decision maker assesses the Company’s performance. The Company has four reportable segments: (i) Americas; (ii) EMEA; (iii) Asia/Pacific; and (iv) Global Specialty Businesses. The three geographic segments are composed of the net sales and operations in each respective region, excluding net sales and operations managed globally by the Global Specialty Businesses segment, which includes the Company’s container, metal finishing, mining, offshore, specialty coatings, specialty grease and Norman Hay businesses. Segment operating earnings for each of the Company’s reportable segments are comprised of the segment’s net sales less directly related COGS and selling, general and administrative expenses. Operating expenses not directly attributable to the net sales of each respective segment, such as certain corporate and administrative costs, Combination, integration and other acquisition-related expenses, and Restructuring and related charges, are not included in segment operating earnings. Other items not specifically identified with the Company’s reportable segments include interest expense, net and other (expense) income, net.

The following tables reconcile the Company's reportable operating segments performance to that of the Company (dollars in thousands):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|-------------------------------------|-------------------|------------------------------------|---------------------|
| | 2022 | 2021 | 2022 | 2021 |
| Net Sales | | | | |
| Americas | \$ 186,546 | \$ 150,799 | \$ 513,438 | \$ 425,343 |
| EMEA | 113,367 | 122,241 | 362,107 | 365,491 |
| Asia/Pacific | 91,211 | 98,659 | 295,273 | 286,924 |
| Global Specialty Businesses | 101,094 | 77,373 | 287,959 | 236,359 |
| Total net sales | \$ 492,218 | \$ 449,072 | \$ 1,458,777 | \$ 1,314,117 |
| Segment operating earnings | | | | |
| Americas | \$ 44,986 | \$ 31,273 | \$ 107,991 | \$ 97,155 |
| EMEA | 9,883 | 20,153 | 39,932 | 68,802 |
| Asia/Pacific | 23,336 | 23,285 | 67,469 | 73,990 |
| Global Specialty Businesses | 30,746 | 20,663 | 83,622 | 69,041 |
| Total segment operating earnings | \$ 108,951 | \$ 95,374 | \$ 299,014 | \$ 308,988 |
| Combination, integration and other acquisition-related expenses | (2,107) | (5,786) | (7,992) | (18,259) |
| Restructuring and related charges (credits), net | 1,423 | 880 | 604 | (593) |
| Fair value step up of acquired inventory sold | — | — | — | (801) |
| Non-operating and administrative expenses | (47,852) | (38,691) | (139,894) | (122,760) |
| Depreciation of corporate assets and amortization | (15,806) | (15,767) | (45,817) | (46,855) |
| Operating income | 44,609 | 36,010 | 105,915 | 119,720 |
| Other income (expense), net | 85 | 647 | (10,520) | 19,344 |
| Interest expense, net | (8,389) | (5,637) | (20,228) | (16,725) |
| Income before taxes and equity in net (loss) income of associated companies | \$ 36,305 | \$ 31,020 | \$ 75,167 | \$ 122,339 |

Forward-Looking Statements

This press release contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements can be identified by the fact that they do not relate strictly to historical or current facts. We have based these forward-looking statements, including statements regarding the potential effects of the COVID-19 pandemic, the Russia and Ukraine conflict, inflation and global supply chain constraints on the Company's business, results of operations, and financial condition, our expectations that we will maintain sufficient liquidity and remain in compliance with the terms of the Company's credit facility, expectations about future demand and raw material costs, and statements regarding the impact of increased raw material costs and pricing initiatives, on our current expectations about future events. These forward-looking statements include statements with respect to our beliefs, plans, objectives, goals, expectations, anticipations, intentions, financial condition, results of operations, future performance, and business, including but not limited to the potential benefits of the Combination and other acquisitions, the impacts on our business as a result of the COVID-19 pandemic and global supply chain constraints, and our current and future results and plans and statements that include the words "may," "could," "should," "would," "believe," "expect," "anticipate," "estimate," "intend," "plan" or similar expressions. These forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those projected in such statements. A major risk is that demand for the Company's products and services is largely derived from the demand for its customers' products, which subjects the Company to uncertainties related to downturns in a customer's business and unanticipated customer production slowdowns and shutdowns, including as is currently being experienced by many automotive industry companies as a result of supply chain disruptions. Other major risks and uncertainties include, but are not limited to, the primary and secondary impacts of the COVID-19 pandemic, including actions taken in response to the pandemic by various governments, which could exacerbate some or all of the other risks and uncertainties faced by the Company, as well as inflationary pressures, including the potential for significant increases in raw material costs, supply chain disruptions, customer financial instability, rising interest rates and the potential of economic recession, worldwide economic and political disruptions, including the impacts of the military conflict between Russia and Ukraine, the economic and other

sanctions imposed by other nations on Russia, suspensions of activities in Russia by many multinational companies and the potential expansion of military activity, foreign currency fluctuations, significant changes in applicable tax rates and regulations, future terrorist attacks and other acts of violence. Furthermore, the Company is subject to the same business cycles as those experienced by our customers in the steel, automobile, aircraft, industrial equipment, and durable goods industries. The ultimate impact of COVID-19 on our business will depend on, among other things, the extent and duration of the pandemic, the severity of the disease and the number of people infected with the virus including new variants, the continued uncertainty regarding global availability, administration, acceptance and long-term efficacy of vaccines, or other treatments for COVID-19 or its variants, the longer-term effects on the economy of the pandemic, including the resulting market volatility, and by the measures taken by governmental authorities and other third parties restricting day-to-day life and business operations and the length of time that such measures remain in place, as well as laws and other governmental programs implemented to address the pandemic or assist impacted businesses, such as fiscal stimulus and other legislation designed to deliver monetary aid and other relief. Other factors could also adversely affect us, including those related to the Combination and other acquisitions and the integration of acquired businesses. Our forward-looking statements are subject to risks, uncertainties and assumptions about the Company and its operations that are subject to change based on various important factors, some of which are beyond our control. These risks, uncertainties, and possible inaccurate assumptions relevant to our business could cause our actual results to differ materially from expected and historical results. All forward-looking statements included in this press release, including expectations about business conditions during 2022 and future periods, are based upon information available to the Company as of the date of this press release, which may change. Therefore, we caution you not to place undue reliance on our forward-looking statements. For more information regarding these risks and uncertainties as well as certain additional risks that we face, refer to the Risk Factors section, which appears in Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2021, and in subsequent reports filed from time to time with the Securities and Exchange Commission. We do not intend to, and we disclaim any duty or obligation to, update or revise any forward-looking statements to reflect new information or future events or for any other reason. This discussion is provided as permitted by the Private Securities Litigation Reform Act of 1995.

Conference Call

As previously announced, the Company's investor conference call to discuss its third quarter 2022 performance is scheduled for Friday, November 4, 2022 at 8:30 a.m. ET. A live webcast of the conference call, together with supplemental information, can be accessed through the Company's Investor Relations website at investors.quakerhoughton.com. You can also access the conference call by dialing 877-269-7756.

About Quaker Houghton

Quaker Houghton is the global leader in industrial process fluids. With a presence around the world, including operations in over 25 countries, our customers include thousands of the world's most advanced and specialized steel, aluminum, automotive, aerospace, offshore, can, mining, and metalworking companies. Our high-performing, innovative and sustainable solutions are backed by best-in-class technology, deep process knowledge and customized services. With approximately 4,700 employees, including chemists, engineers and industry experts, we partner with our customers to improve their operations so they can run even more efficiently, even more effectively, whatever comes next. Quaker Houghton is headquartered in Conshohocken, Pennsylvania, located near Philadelphia in the United States. Visit quakerhoughton.com to learn more.

Quaker Chemical Corporation
Condensed Consolidated Statements of Income
(Dollars in thousands, except per share data)

(Unaudited)

| | Three Months Ended | | Nine Months Ended | |
|--|--------------------|------------|-------------------|--------------|
| | September 30, | | September 30, | |
| | 2022 | 2021 | 2022 | 2021 |
| Net sales | \$ 492,218 | \$ 449,072 | \$ 1,458,777 | \$ 1,314,117 |
| Cost of goods sold | 331,469 | 303,941 | 1,002,393 | 858,341 |
| Gross profit | 160,749 | 145,131 | 456,384 | 455,776 |
| % | 32.7% | 32.3% | 31.3% | 34.7% |
| Selling, general and administrative expenses | 115,456 | 104,215 | 343,081 | 317,204 |
| Restructuring and related (credits) charges, net | (1,423) | (880) | (604) | 593 |
| Combination, integration and other acquisition-related expenses | 2,107 | 5,786 | 7,992 | 18,259 |
| Operating income | 44,609 | 36,010 | 105,915 | 119,720 |
| % | 9.1% | 8.0% | 7.3% | 9.1% |
| Other (expense) income, net | 85 | 647 | (10,520) | 19,344 |
| Interest expense, net | (8,389) | (5,637) | (20,228) | (16,725) |
| Income before taxes and equity in net (loss) income of associated companies | 36,305 | 31,020 | 75,167 | 122,339 |
| Taxes on income before equity in net (loss) income of associated companies | 10,185 | 795 | 14,425 | 26,702 |
| Income before equity in net (loss) income of associated companies | 26,120 | 30,225 | 60,742 | 95,637 |
| Equity in net (loss) income of associated companies | (212) | 848 | (642) | 7,668 |
| Net income | 25,908 | 31,073 | 60,100 | 103,305 |
| Less: Net income attributable to noncontrolling interest | 41 | 15 | 74 | 62 |
| Net income attributable to Quaker Chemical Corporation | \$ 25,867 | \$ 31,058 | \$ 60,026 | \$ 103,243 |
| % | 5.3% | 6.9% | 4.1% | 7.9% |
| Share and per share data: | | | | |
| Basic weighted average common shares outstanding | 17,847,305 | 17,812,216 | 17,835,976 | 17,800,082 |
| Diluted weighted average common shares outstanding | 17,859,871 | 17,870,392 | 17,851,411 | 17,860,068 |
| Net income attributable to Quaker Chemical Corporation common shareholders - basic | \$ 1.44 | \$ 1.74 | \$ 3.35 | \$ 5.78 |
| Net income attributable to Quaker Chemical Corporation common shareholders - diluted | \$ 1.44 | \$ 1.73 | \$ 3.35 | \$ 5.76 |

Quaker Chemical Corporation
Condensed Consolidated Balance Sheets
(Dollars in thousands, except par value)

| | (Unaudited) | |
|--|---------------|--------------|
| | September 30, | December 31, |
| | 2022 | 2021 |
| ASSETS | | |
| Current assets | | |
| Cash and cash equivalents | \$ 138,891 | \$ 165,176 |
| Accounts receivable, net | 461,912 | 430,676 |
| Inventories, net | 317,140 | 264,531 |
| Prepaid expenses and other current assets | 66,760 | 59,871 |
| Total current assets | 984,703 | 920,254 |
| Property, plant and equipment, net | 188,374 | 197,520 |
| Right of use lease assets | 37,005 | 36,635 |
| Goodwill | 591,032 | 631,194 |
| Other intangible assets, net | 915,956 | 1,027,782 |
| Investments in associated companies | 76,748 | 95,278 |
| Deferred tax assets | 10,519 | 16,138 |
| Other non-current assets | 27,163 | 30,959 |
| Total assets | \$ 2,831,500 | \$ 2,955,760 |
| LIABILITIES AND EQUITY | | |
| Current liabilities | | |
| Short-term borrowings and current portion of long-term debt | \$ 20,471 | \$ 56,935 |
| Accounts and other payables | 217,143 | 234,083 |
| Accrued compensation | 32,993 | 38,197 |
| Accrued restructuring | 1,798 | 4,087 |
| Other accrued liabilities | 93,326 | 97,165 |
| Total current liabilities | 365,731 | 430,467 |
| Long-term debt | 931,491 | 836,412 |
| Long-term lease liabilities | 25,697 | 26,335 |
| Deferred tax liabilities | 151,208 | 179,025 |
| Other non-current liabilities | 77,743 | 95,599 |
| Total liabilities | 1,551,870 | 1,567,838 |
| Equity | | |
| Common stock, \$1 par value; authorized 30,000,000 shares; issued and outstanding 2022 - 17,931,205 shares; 2021 - 17,897,033 shares | 17,931 | 17,897 |
| Capital in excess of par value | 925,037 | 917,053 |
| Retained earnings | 553,685 | 516,334 |
| Accumulated other comprehensive loss | (217,655) | (63,990) |
| Total Quaker shareholders' equity | 1,278,998 | 1,387,294 |
| Noncontrolling interest | 632 | 628 |
| Total equity | 1,279,630 | 1,387,922 |
| Total liabilities and equity | \$ 2,831,500 | \$ 2,955,760 |

Quaker Chemical Corporation
Condensed Consolidated Statements of Cash Flows
(Dollars in thousands)

| | (Unaudited) | |
|---|-------------------|------------|
| | Nine Months Ended | |
| | September 30, | |
| | 2022 | 2021 |
| Cash flows from operating activities | | |
| Net income | \$ 60,100 | \$ 103,305 |
| Adjustments to reconcile net income to net cash used in operating activities: | | |
| Amortization of debt issuance costs | 2,589 | 3,562 |
| Depreciation and amortization | 60,692 | 65,440 |
| Equity in undistributed earnings of associated companies, net of dividends | 3,612 | (7,563) |
| Acquisition-related fair value adjustments related to inventory | - | 801 |
| Deferred compensation, deferred taxes and other, net | (8,811) | (21,865) |
| Share-based compensation | 8,635 | 8,441 |
| Loss on extinguishment of debt | 5,246 | - |
| Gain on disposal of property, plant, equipment and other assets | (33) | (4,819) |
| Combination and other acquisition-related expenses, net of payments | (4,265) | (1,705) |
| Restructuring and related (credits) charges, net | (604) | 593 |
| Pension and other postretirement benefits | (6,556) | (5,638) |
| (Decrease) increase in cash from changes in current assets and current liabilities, net of acquisitions: | | |
| Accounts receivable | (65,256) | (68,664) |
| Inventories | (72,386) | (72,962) |
| Prepaid expenses and other current assets | (11,081) | (24,512) |
| Change in restructuring liabilities | (1,234) | (4,557) |
| Accounts payable and accrued liabilities | 3,059 | 32,652 |
| Net cash (used in) provided by operating activities | (26,293) | 2,509 |
| Cash flows from investing activities | | |
| Investments in property, plant and equipment | (20,230) | (12,823) |
| Payments related to acquisitions, net of cash acquired | (9,421) | (31,975) |
| Proceeds from disposition of assets | 65 | 14,744 |
| Net cash used in investing activities | (29,586) | (30,054) |
| Cash flows from financing activities | | |
| Payments of term loan debt | (668,500) | (28,558) |
| Proceeds of term loan debt | 750,000 | - |
| (Repayments) borrowings on revolving credit facilities, net | (10,418) | 39,143 |
| Proceeds (repayments) on other debt, net | 2,131 | (585) |
| Financing-related debt issuance costs | (3,734) | - |
| Dividends paid | (22,302) | (21,175) |
| Stock options exercised, other | (616) | 704 |
| Net cash provided by (used in) financing activities | 46,561 | (10,471) |
| Effect of foreign exchange rate changes on cash | (16,967) | (2,486) |
| Net decrease in cash, cash equivalents and restricted cash | (26,285) | (40,502) |
| Cash, cash equivalents and restricted cash at the beginning of the period | 165,176 | 181,895 |
| Cash, cash equivalents and restricted cash at the end of the period | \$ 138,891 | \$ 141,393 |